

CREDIT SUISSE ASIAN INVESTMENT CONFERENCE

24 March 2011

Cameron Clyne, Group Chief Executive Officer

National Australia Bank Limited ABN 12 004 044 937





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Solid 2010 financial result

\$m	Sep 10 Full year	Change on Sep 09	Sep 10 Half year	Change on Mar 10
Net interest income	12,288	1.8%	6,174	1.0%
Other operating income (incl MLC)	4,350	(10.0%)	2,227	4.9%
Net operating income	16,638	(1.6%)	8,401	2.0%
Operating expenses	(7,862)	(3.7%)	(4,001)	(3.6%)
Underlying profit	8,776	(5.9%)	4,400	0.5%
B&DDs	(2,263)	40.7%	(1,033)	16.0%
Cash earnings	4,581	19.3%	2,388	8.9%
Cash ROE (%)	13.2%	140bps	13.5%	60bps
NIM (%)	2.25%	9bps	2.24%	(2bps)
Tier 1 ratio	8.91%	(5bps)	8.91%	(18bps)



1st quarter 2011 trading update summary

- Cash earnings \$1.3bn, up from 2H 2010 run rate
- Solid revenue growth
- Costs well managed
- B&DDs stabilised
- Asset quality trends slightly improved
- Maintain strong capital and liquidity position



Macro outlook still uncertain

Economic outlook	 Global economy improving – but still room for caution UK outlook remains subdued Australian economy solid but natural disasters will have an impact Credit growth below historical levels
Banking regulation	 Better clarity on Basel 3 requirements Australian Government and regulators need to consider a wider range of alternatives
Political environment	 Ongoing political and consumer scrutiny NAB relatively well positioned



Recap of strategic priorities

	Strong position, with growth opportunity	Significant upside from continuing reinvention	Smaller businesses, resilient in tough conditions	Unsatisfactory returns today in tough conditions		
Key Businesses	 Business/ Corporate (Aust) Institutional Wealth (Aust) Insurance (Aust) Markets 	 Retail (Aust) Investments/ superannuation Direct asset management Private Wealth (Aust) 	 BNZ (NZ) GWB (US) Asia 	 CYB (UK) Specialised Group Assets (SGA) – non franchise activity 		
Strategic Priorities	 Focus on improving the Australian franchise Maintain value and options internationally Keep the bank safe through strong balance sheet and efficiency focus Invest in leadership and culture 					







Summary

- Improved financial performance
- Strong progress on portfolio
- Well positioned for the future













Disclaimer: This document is a presentation of general background information about the Group's activities current at the date of the presentation, 24 March 2011. It is information in a summary form and does not purport to be complete. It is to be read in conjunction with the National Australia Bank Limited Full Year Results filed with the Australian Securities Exchange on 27 October 2010 and the First Quarter Trading Update filed with the Australian Securities Exchange on 8 February 2011. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice, when deciding if an investment is appropriate.

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Note: Information in this document is presented on a cash earnings basis.

For further information visit www.nabgroup.com or contact:

Nehemiah Richardson General Manager, Investor Relations Mobile | 0427 513 233 **George Wright** Head of Group Communications Mobile | 0419 556 616

